SCREENING COMMITTEE MINUTES MEETING OF THE LOUISIANA ECONOMIC DEVELOPMENT CORPORATION TAKEN AT THE LOUISIANA STATE EMPLOYEES' RETIREMENT SYSTEM BUILDING, FOURTH FLOOR BOARDROOM, 8401 UNITED PLAZA BOULEVARD, BATON ROUGE, LOUISIANA ON THE 20TH DAY OF SEPTEMBER, 2013 COMMENCING AT 9:39 A.M.

LEDC MEETING

APPEARANCES OF BOARD MEMBERS:

ALDEN ANDRE
QUENTIN MESSER
CAL SIMPSON
SUSAN THAM
HARRY AVANT

STAFF MEMBERS:
DARIA VINNING
CHRISTIAN PENNINGTON
BRENDA GUESS
ANN VILIA
BOB CANGELOSI, ATTORNEY
RICK BROUSSARD

MR. ANDRE :
Come to order, please. Call
to order the meeting of the
Louisiana Economic Development
Corporation Board. Roll call,
please.
MS. VINING:
A.J. Roy. Jay Rousseau. Alden

## Andre.

MR. ANDRE:
Here.
MS. VINING:
Quentin Messer.
MR. MESSER :
Here.
MS. VINING:
Nitin Kamath. Cal Simpson.
MR. SIMPSON:
Here.
MS. VINING:
Robert Stuart. Susan Tham.
MS . THAM:
Here.
MS. VINING:
Harry Avant.

MR. AVANT :
Here.
MS. VINING:
Louis Reine. Five members out
of eleven, we do not have a quorum.

MR. ANDRE :
Do we have a quorum for a

## Screening Committee?

MS. VINING:
Yes, sir.
MR. ANDRE:
Call to order the Screening
Committee, and we have some new members on this Board this morning, so I would like to ask them if they would introduce themselves.

MS. THAM:
Hi. My name is Susan Tham. I'm a CPA with LA Society of CPAs here in town, public accountant, and I'm here as a nominee from

Louisiana Certified Society
Certified Public Accountant.

MR. AVANT:
Okay. I'm Harry Avant. I'm
from Shreveport. I'm in the oil
and gas business. I am the LA
Workforce Representative.
MR. ANDRE :
I'm Alden Andre,
Vice-President of Formosa
Plastics here in Baton Rouge.
MR. MESSER :
Hi. Good morning. Quentin
Messer, Jr. Assistant Secretary of LEDC.

MR. SIMPSON :
Good morning. I'm Cal Simpson with Bluebell Ice Cream, the distribution center here in Baton Rouge. I'm representing Louisiana Retail Association.

MS. VILIAA:
Hi. I'm Ann Villa. I'm the secretary for the Louisiana Department of Economic Development.

MR. CANGELOSI:

Bob Cangelosi, one of the attorneys for the Louisiana Economic Development.

MR. ANDRE :
Thank you. Okay. Then we'll go into the one project that we have this morning, and that's Capital Signs and Awnings. We have some principals.

MR. PENNINGTON:
Good morning. My name is Christian Pennington. For the board members that $I$ haven't met, Program Administrator here at LED .

MR. ANDRE :
Please put your mic on. We cannot hear.

MR. PENNINGTON :
Okay. Can you hear? This is Mr. Randy Fontenot. He is the business owner of Capital Signs, LLC. His son Brandon. They are both co-owners, and over there is Tiffany Tuminello. She is
the loan officer from Cottonport
Bank that is working with us.
Cottonport Bank is requesting
a loan guarantee under the
Louisiana Small Business Loan
Guarantee Program in association with the state small business credit initiative. This project satisfies the LEDC Board of Directors criteria for expanding business with a prudent concept and experienced management team sought after in a niche market with five new jobs and 22 retained jobs. The name of the company is Capital Signs and Awnings, LLC. It is located in Bunkie, Louisiana.

The owners are Mr. Randy
Fontenot, and his son, Mr.
Brandon Fontenot. The company was
formed in -- Capital Signs, LLC
in 2007. The company designs and
constructs commercial signages
for businesses such as Popeyes,

Burger King, Taco Bell. Mr.
Randy, here, was the operations manager for O'Leary Brothers and Signs for 18 years before forming

Capital Signs and Awnings, LLC.
Him and Brandon both have 38
years of combined experience in
the sign industry. The company
has moved twice to keep up with
the demands and they have
recently purchased a building,
the old O'Leary building in
Bunkie. They will be requesting a
line of credit today to support
growth and receivables for
working capital. It's not to
exceed eight percent of account
receivables and 50 percent of inventory.

The Staff recommends approval of Capital Signs and Awnings, LLC for a loan guarantee not to
exceed $\$ 318,750$ based on 75
percent of $\$ 425,000$ revolving
line of credit excluding any bank
finance fees and cost. Under the
Louisiana Small Business Loan
Program and in association with
the state small business credit
initiative, the loan guarantee
will be subject to the bank's
commitment letter in the
following terms and conditions.
There will be no application or
guarantee fee charged on this
loan. A signed bank commitment
letter on bank stationery is required. In addition, the bank may charge a maximum interest rate up to five percent above

Wall Street Journal prime fixed
or variable rate the in-solito
guarantee for Mr. Randall L.
Fontenot and Mr. Brandon L.
Fontenot. The loan shall be secured by a valid position with the UCC, receivables of 90 days or less.

The borrowing rate of
accounts receivable is 80
percent. Ineligible receivables including those of 90 days past due, retainage and account set at 20 percent currently. Collateral to loan ratio must be one to one coverage. LEDC will share in the prorate of position with the bank on all collateral securing this loan. The revolving line of credit will incline 33 and a third annually and terminate in three years guaranteed. Interest shall be paid monthly on a revolving line of credit.

Subordination of all existing stockholder debt and future stockholder debt to bank and LEDC for the period of LEDC's involvement in the loan.

In addition, cessation of all current portions of long term debt payment to stockholders and moratorium on future payments to stockholders, which may be reinstated with written approval
by the bank and LEDC. There
should be no draws, bonuses or dividends, employee advances or directors being paid to company officers, stockholders or owners except who are allowed by the bank during the term of the LEDC guarantee.

Forty-eight hours prior to closing, the bank shall provide copies of all closing documents who review for LEDC legal staff.

For the first year, the company prepared financial statements on business are due on a quarterly basis within ten days of the end of the period reported. They are to be reported to the bank including a balance sheet and income statement, notes of statements, etc. CPA compiled statements prepared and performed in generally accepted accounting principles are due within 90 days of year-end. The bank will review
all statements and full copies with comments to LEDC as-needed.

The company shall have a CPA compiled balance sheet and income statement for the current year as of 8-31-2013 prior to closing. For two remaining years on an annual basis, the borrower will provide the bank with a CPA compiled financial statement bearing performance gap. In addition, personal financial statements, federal tax returns and renewal of insurance necessary to protect the bank and LEDC are to be forwarded to the bank annually. The bank will review this information and forward copies with comments to LEDC as-needed. The bank shall report to LEDC the current loan status balance subscription due date, etc., prior to the 25th month. All conditions listed by bank and LEDC for closing the
loan must be met within 90 days of LEDC's decision i.e. December

19, 2013 or the next subsequent board meeting by the expiration of the bank's commitment letter or LEDC's guarantee commitment may be withdrawn.

The LEDC guarantee commitment is being extended based on the financial information submitted. Any material or adverse change in the financial condition of the company, principals or guarantors prior to closing may cause the withdrawal of LEDC's guarantee commitment. The loan has not been made in order to place under the protection of the approved state program prior debt that is not covered under the approved state program and that is or was owed by the borrower to financial
institutional lender or to
affiliate of the financial
institutional lender. The loan is
not a refinancing of the loan
previously made to the borrower by financial -- it should be
"institution" there and it says
"instruction." That's error.
Lender or an affiliate of the financial institutional lender.

Fifteen days of closing, the bank shall provide LEDC with copies of the loan closing documents reporting data acknowledgement and all other documents required under the general terms and conditions of the loan commitment letters.

The staff of the LEDC suggest that a company make use of small business development centers for helping accounting and business management.

I would like to open up any questions the Board might have.

MR. ANDRE :
We would like to hear from

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the principals. Any comments?
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MR. PENNINGTON :
Any comments $y$ 'all would like to make?

MR. FONTENOT:
Just basically what the line of credit is about, the sign industry is a very fast pace business, and we tie up so much so quick that, in other words, we might -- we might get in $\$ 100,000$ of work in three days and we turn it out in a matter of three weeks, so what happens to us, we tie up all of our -- all of our cash sitting in the company so it puts you in a jam. We do a lot of electronic message centers. We have one right now we are fixing to close the deal on itself for $\$ 300,000$. Well, we have to buy this unit ahead of time, install it before we receive any money, so it's a business that requires quick cash, sometimes large amounts so that -- this is the
reasoning behind this line --
this line of credit that we need;
the type of business we're in.
MR. ANDRE :
Popeyes and what have you, what district or how many areas do you cover.

MR. FONTENOT:
I cover the whole United
States.
MR. ANDRE :
The whole United States?
MR. FONTENOT :
Yes, sir. We ship -- it's a business that $I$ have been involved in since 1989 and, you know, built a lot of relationships with these people, and we deal with customers from California to all of the way up the east coast, and when we get outside of our range of being able to handle the installs ourselves, it's subbed out, but we work with hundreds of
different subs, installers nationwide.

MR. ANDRE :
Who do you have as the main competition?

MR. FONTENOT :
The main competition is a company out of Lafayette called Triple A Signs.

MR. ANDRE:
For the U.S. business, so both of you in Louisiana are competing.

MR. FONTENOT:
Very familiar with them, which you need to be with the competition, and we have both been doing it for all of these years and we have been knocking heads all of these years. It's a very fast pace business and it's a really first come first serve is who can -- who can meet the dates that they require. It's an industry that when they decide to
fry some chicken or make a hamburger they better have some signs on the building or you out of business, so it's very demanding, and we've -- the years

I have been in it, I've learned how to get ahead of the game. We have a manufacturing shop that we built parts. I designed most of my manufacturing kind of an assembly line type deal. We have gigs set up and we making parts constantly. When the orders come in we put the product together.
So it's a very fast pace business
and a very demanding business,
and we have been in long enough to learn the ups and downs of it.

MR. ANDRE :
Can we hear from the bank? MS. TUMINELLO: Yes, sir. My name is Tiffany

Tuminello. I have a loud voice so
I will talk loud. I have been
working with Brandon and Randy
for quite sometime now. We are
also doing a loan for them to
purchase the commercial real
estate building in which I'm very
excited to work with them. They
have demonstrated great sales
ability. They have increased
their sales over the past three,
four years basically doubling
their financing. They -- this
line of credit will help them
increase their workforce. They
are also increasing their
manufacturing building, which is going to give them the ability to
hire more employees. They are wonderful, down to earth people that have demonstrated, you know, good working capabilities. They have over 25 years of experience, 30 years experience. Mr. Randy has been doing this for quite sometime. Brandon initially started this company on his own and then Mr. Randy came in, and,
of course, they are together now
father and son, a family owned
business, and I'm very
comfortable with my customers.
MR. ANDRE :
Brandon, do you want to say anything?

MR. BRANDON FONTENOT:
Basically they kind of covered a lot of it, but I started this business on my own at 22 years old. I kind of grabbed it and just took off with it. He was working at the prior company before. We had no intentions of him coming to work with me at that time, and I struggled, started out with a little bit of money and bought a little bit of equipment and kind of took off from there. You know, I have been on the road most of my career since 2001 basically
living out of a suitcase until
about the last six months, you
know, basically doing what we had to do. We work until midnight every night and get up at daylight and be on the other part of the state. You know, we had a small crew and did what we had to do to make a living, and what's happened to us in the past, say, couple of years, 2010, you know, things got pretty slow around the whole state and we were able to survive. We cut back on a little workforce. Everything -- we made it through all of that, and then in 2011 it started climbing again, and since then we have doubled our sales last year. It
looks like we are going to do another million more than we done last year, and kind of like he said, you know, we have had issues with -- we have the work on the books, we have a lot of work. I think the potential is there to grow even some more. You
know, the work is out there, you just have to be -- you just have to want to do it, and we have
hired several employees recently.
We're kind of out of room where we at right now. That's why I'm buying this large building and kind of increase our size, and we are planning on going after more customers. We are planning on trying to expand more nationwide.

MR. ANDRE :
So this building will allow you to expand volume and allow your operation to be more

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efficient?
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MR. BRANDON FONTENOT:
Correct. We're going from probably, what you think, 15,000 square foot to 77,000 square feet.

MR. RANDY FONTENOT:
I actually built this
building while $I$ was at
O'Leary's, and we -- the problem

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we are at right now is, you know
the old saying, don't blow your
horn until you're ready. Well, I
can pick up the phone and get a
hold of Yum!Brands right now. I
have got good friends in the system, which is the largest sign
program in the world, but you
can't do it if you can't handle the customers. Well, we at a point now where we're maxed out.

We can't work any more people efficiently in our shop now.

MR. ANDRE :
Questions from the committee.
MR. SIMPSON:
Is there any long term
contracts with any of the future signs or is it kind of --

MR. RANDY FONTENOT:
Well, what happens with the
-- a lot of our customers, for
instance, Popeyes, you go every
couple of years and you go in
front of the organization and you
present yourself again, and it's been a -- you know, it's been an ongoing thing for me because of my relationship with them, and like I keep talking about Yum!Brands, and I'm sure y'all are familiar with who Yum!Brands is, but $I$ still have customers that call us constantly, like, look, when can you do this. The way I got back into

Popeyes when I left O'Leary's is they called me and said, look, we in trouble, we need some help, so I said, look, put my name on the dotted line there saying I'm approved to do it and it was done and e-mailed to me the same day. So I have a relationship I built with them on getting the job done, you know, getting it done right. At O'Leary's we were working in 50 states and 12 countries. We were shipping signs all over the world, and we have
done the work through Japan,
Guam, Germany. I did a Popeyes
chain out in Germany, all over
South America.
So the line of -- the list of customers is never ending, and it's a matter of picking up the phone and -- the sign industry is a very tough business, and there's a lot of companies out there that doesn't have a great name because of the nature of the beast being there on time and building good products, which has been hard to do especially with the economy like it's been, so if you've -- we built a reputation over the years of -- I mean, I will call anybody in the country and they will do work with me again is what $I$ want to say. Repeat customers.

MR. ANDRE :
So is your contract a
delivered and installed contract
or do you sell out installation?
MR. RANDY FONTENOT:
No. I do the installs within
four states.
MR. RANDY FONTENOT:
We turnkey operations within
four states. We have our own
crews that do it ourself. We do everything from the lighting on the building, the shutters, the balcony, the canopies, all of the signage, the roof ladders, the menu boards. We turnkey the whole operation.

MR. RANDY FONTENOT:
What we gun for is we become a one stop shop.

MR. BRANDON FONTENOT:
We do the permitting. We start from the permitting. We do the engineering. We do everything to the install. Right now we have crews in Mobile and we have got crews in Longview at this point right now. What's happened with
it -- what's happened with it is when $I$ started doing this, like I said, in about ' 01 , right after Katrina, basically, Popeyes had just done another change out.

They just went to the Heritage Building in 2002 right after Katrina, basically, and already, again, we're here in 2012 and they started remodeling again, so every four or five years this fast food industry is remodeling, and, like I said, we have a good relationship to jump in every program. You know, like right now just this week we have gotten
four stores complete packages
since Monday that average 50, 60,000 a package, you know, and that's stuff that is not going to be done until November, December.

You know, we have stuff on the books right now, we are doing a Chilli's change out in

Mississippi and some in

Louisiana. We have got some on
the books until February. So we
stay a couple of months out on
jobs all of the time. Like I
said, it's not a problem with the work -- with the work anymore.

MR. RANDY FONTENOT:
We don't put all of our eggs
in one basket. Popeyes is a good customers of ours, but we are constantly changing -- we do a lot of private custom. We do a
lot of churches. We doing all of
the Storage Centers. Storage
Centers.
MR. BRANDON FONTENOT:
In Baton Rouge. We have 31 to
do right now.
MR. RANDY FONTENOT:
We have 31 right now to do.
So we don't try to sit back and say, well, Popeyes is going to support us. That's a no-no in any industry. You don't put all -- so we're constantly after new
programs. And we like programs.
I've built O'Leary's around --
built around pro-sign programs. I
started O'Leary's and the first
year of sales was $\$ 680,000$. I
started in June and that was what the sales were. And when I left, we were doing $\$ 12.7 \mathrm{million}$, so we built -- I built that around doing signing programs, not just the mom and pops.

MS . THAM:
I do have a question. You
have had, really, an impressive rate of growth. Do you -- what do you think that's due to, is it getting a bigger share of the market that is out there? Do you still think there's a lot more growing to do because you can continue to get into a bigger share of the market?

MR. RANDY FONTENOT:
Like I said, the sign
industry is a very tough business
and it's about service. It's about showing up on time, and,
look, we receive phone calls
daily about, oh, look, I called
these people and I called three people five months ago. You know, it's about responding to your customer, and that's what the sign industry -- if you have a business and you have a sign that's out, it's hurting you. You don't want to wait three months, and understanding that about customers is the most important thing, and us being able to respond like we do mainly because both of us we're not the -- not offending anybody, we are not the suit guy. We in the field. We are on the job. We in our blue jeans every day. We are on the jobs and we're in contact with the customers, and that's the most important thing in our business.

MS . THAM:

So are you planning to
continue to grow at a pretty good rate? You can keep getting large parts.

MR. BRANDON FONTENOT:
Yes. We are definitely planning on growing and that's part of this expansion deal. We need to hire a few people now to keep up with our workload. We're kind of limited on space, and I'm planning on -- we have one couple of full time salesmen right now, and I'm planning on adding some sales force actually in Baton Rouge. We just kind of -- right now our plates full right now with what we can handle, and as soon as we do this expansion, I'm planning on hiring a few more people. We actually have -- to make you feel a little bit about it, about the growth and stuff, we actually have contracts in place with people. We do

McDonald's, a lot of McDonald's
stuff. I keep up 17 stores down south. All of the Hammond area, Picayune, Mississippi. All of the Slidell area. I have monthly contracts with all of those
stores that they pay me a flat fee to maintain their locations.

I also have -- we working on 19 of them right now in Morgan City. We're actually doing some today. That kind of work is always good work but it's a guaranteed every month I'm going to pay you a
check no matter what, you know.
And I might go one week and one month, we do it once a month, I might go one month and put a $\$ 5$ light bulb in it and that's it. I will get paid $\$ 500$, $\$ 600$ for each location and some months you put a little bit more, but it's kind of an average, but, I mean, we do have a lot of contracts like that in place.

MR. ANDRE :
How many Louisiana employees do you have now and how many do you have after this project?

MR. BRANDON FONTENOT:
Right now we are up to about 26 right now, and we're probably needing at this point around 30 right now. And in the past two or three weeks we have put on probably four or five employees, and, like I said, our workload is pretty heavy now and we have a lot more coming. We -- just almost to the point to where we kind of hoping they wait a few weeks to hit us with some more jobs.

MR. RANDY FONTENOT:
We have an interesting job I'm starting Monday, y'all will appreciate it. I'm putting a banner up Monday morning and the banner is going to say, "world record Popeyes construction.

We're going for the 45 days from breaking the ground and they are going to be frying chicken in 45 days.

MR. ANDRE :
What is the norm?
MR. RANDY FONTENOT:
We got appointed to be able to handle it, so that tells you something about our relationship with them.

MR. ANDRE :
What is the norm?
MR. BRANDON FONTENOT:
I would say minimum 60, you know.

MR. RANDY FONTENOT:
Most of them are 68 day projects, and this is going to be a world record. That's the world, not the United States. Popeyes is in 17 countries, and it will be from the breaking of ground Monday morning, and I am going to be there with the owners, and in

45 days they are going to be frying chicken, and this is a full size restaurant.

MR. RANDY FONTENOT:
We ordered the banner last night and it's shipping overnight to be here tonight and we putting
it up Monday morning before
daylight so they can have a --
they flying in with helicopters
and --
MR. RANDY FONTENOT:
He calls me the day before yesterday and asks me about this. Since day before yesterday we designed it, we drew it and we made it and we are putting it up, and that's going to be an 8 by 40 foot banner and going to covered across the canister on the job.

MR. AVANT :
Back to maintenance. What percent of your revenue is your maintenance?

MR. RANDY FONTENOT:

Maintenance is probably 18,
20 percent.
MR. AVANT:
And do you have to be the signed seller to get that job?

MR. RANDY FONTENOT:
No. No, sir.
MR. AVANT :
You can maintain other signs with other people.

MR. RANDY FONTENOT:
We get calls daily. Everyday we get calls which turns into a work order for us, and it's a lot of repeat. It's a lot of hearsay. One customer telling the other, well, so and so told me about y'all. I saw your truck just go down the interstate. We got the 800 numbers all over them. A lot of that, but, no, a lot of our service work is older signs, been up 20 years, and we do have the capacity, we can -- it doesn't matter how high they are, we can

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do them. We have the capacity to reach any sign. We have done, for instance, Baton Rouge, II City plaza. We put up all of the letters on II City Plaza. We do everything from the truck door to a high-rise.

MR. BRANDON FONTENOT:
Percentage of our work is
probably -- I would say 40 percent of our work is stuff that we have nothing to do with as far as we didn't manufacture it, we didn't get the customer. We work for all of the national sign companies in the country. We work for Patterson Sign Group. We work for The Inside Group. We work for Principal Group. We do Chevrolet dealerships daily. We do Ford dealerships weekly. We do Chrysler. We do McDonald's, Burger King. We work for the people that basically have the national contracts that do every
-- every Ford location in the country they have the contract. I had nothing to do with it, but I'm a sub of theirs that $I$ have been working with for years. We have got relationships with them.

We know most of them by name. We fly up there a few times a year, bring them Boudin stuff and go visit. Go visit with them.

MR. RANDY FONTENOT:
Bring a box of Tums, too.
MR. BRANDON FONTENOT:
Like I said, we work for
companies like that also that we
have doing to do with. We're subs
for them and we do all of the car
dealerships, the fast food
restaurants, stuff, you know,
that these companies have, you
know, billion dollar projects.
You know, we're just subs of
theirs. And the other 60 percent
we turnkey. We build, install and manufacturer.

MR. RANDY FONTENOT:
We also build a lot of
awnings. We are an awning company also, and a lot of experience in awnings. I put up awnings in, like I said, 12,13 different countries, and we have had to engineer awnings to meet 180 mile an hour wind loads, and the stuff we build now, like Popeyes and Yum!Brands, that all meets 150 an hour wind loads. It was all engineered for south Florida.

MR. RANDY FONTENOT:
You know Towne Center in Baton Rouge, we done the entire project. All of awnings, the letters, everything. I worked there for about six months. We built every canopy and those -over all the doors and all of the letters for Towne Center here locally.

MR. ANDRE:
Any other questions?

MS. THAM:
Looking at your financial
statements, you mentioned 2010
was slow. Have you pursued a BP
Oil spill claim?
MR. RANDY FONTENOT:
Yes. We actually have. We actually have. We were told it's a perfect pattern.

MS . THAM:
It looks like it.
MR. BRANDON FONTENOT:
It's been dragging on about a year, but --

MR. RANDY FONTENOT:
Something that BP is trying to do is prolong it. Something BP is renege on some of the agreements they had.

MS . THAM:
Do you have a dollar amount of what your projecting claim would be?

MR. RANDY FONTENOT:
They gave us a very broad
from 75 to 600,000.
MS . THAM:
That's broad.
MR. RANDY FONTENOT:
That's what they told us. They said, you are looking at probably a minimum in your pocket 75,000 up to that much. We can't tell you that yet. But they did say that, according to when the attorney met with us, it's been a year ago, he had several cases at the time and we are the only one left. We're the only one that they are pursuing. We are the only one that meets the exact what they are looking for.

MS. TUMINELLO:
I would like to say
something. As a lender, I'm sure you can see, these are the type of customers that you want to do business with. I'm very proud to be a part of their expansion.

They proved them self on paper.

They are very knowledgeable of
the industry. They have been
through the ups. They have been
through the downs and they have
overcome everything, and, like I
said, I'm proud to be a part of the entire project.

MR. ANDRE :
What's the pleasure of the
committee?
MR. AVANT:
Motion to approve.
MR. ANDRE :
Second? Second by Mr.
Simpson. Any further discussion?
All in favor?
ALL BOARD MEMBERS:
Aye.
MR. ANDRE :
Any oppose? Motion passes unanimously, and congratulations, and I'm very impressed that all of this is happening in

Louisiana. Keep the Boudin going.
MR. RANDY FONTENOT:

Like Seth was telling us the other day, we were talking about it, we are like the only program that he has ever worked with in Avoyelles Parish. You know, Avoyelles Parish is like their slow part of it. Nobody really has ever --

MR. RANDY FONTENOT:
And it's an economically depressed area. We lost two major sign companies, which one was O'Leary's, which I built O'Leary's from scratch and then left it. I was supposed to be a partner and it didn't work out, and so that's why $I$ ended up starting a new business with him. But, yeah, we got the Lantern Award in '99.

MR. ANDRE:
Best wishes. Thank you. Any other business coming forward? Hearing none, motion for adjournment.

MR. AVANT:
So moved.
MR. ANDRE:
Second.
MR. SIMPSON:
Second.
MR. ANDRE:
Thank you.
(Whereupon the meeting was adjourned at 10:10
a.m.)

Baton Rouge, LA
225.751.0732

## REPORTER'S CERTIFICATE

I, RACHEL Y. TORRES, Certified
Court Reporter in and for the State of Louisiana, as the officer before whom this testimony was taken, do hereby certify that meeting, after having been duly sworn by me upon authority of R.S. 37:2554, did testify as hereinbefore set forth in the foregoing 44 pages;

That this meeting was reported by me in the stenotype reporting method, was prepared and transcribed by me or under my personal direction and supervision, and is a true and correct transcript to the best of my ability and understanding;

That the transcript has been prepared in compliance with transcript format guidelines required by statute or by rules of the board, that $I$ have acted in compliance with the prohibition on contractual relationships, as defined by Louisiana Code of Civil Procedure Article 1434 and in rules and advisory opinions of the board;

That I am not related to counsel

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or to the parties herein, nor am I otherwise interested in the outcome of this matter.

Dated this 8th day of October, 2013.

RACHEL Y. TORRES, CCR, RPR CERTIFIED COURT REPORTER


bank's 9:6 13:5
banner 33:23,24 35:5, 19
based 8:23 13:9
basically 15:5 20:9,23 21:1 27:4,8 37:24
basis 11:16 12:8
basket 28:9
Baton 5:9, 28:17 31:15 37:3 39:16
bearing 12:11
beast 25:13
Bell 8:1
bigger 29:17,21
billion 38:21
bit 20:19,20 32:22
blow 23:2
blue 30:20
Bluebell 5:16
board 4:15 6:13 7:9 13:4 14:22 42:17
boards 26:13
Bob 6:1
bonuses 11:2
books 27:23 28:2
borrower 12:8 13:22 14:2
borrowing 9:24
Boudin 38:9 42:24
bought 20:19
box 38:12

BP 40:4,16,17
Brandon 6:23 7:21 8:6 9:19 18:25 19:23 20:6,8 22:17 26:18 28:16 33:5 34:14 37:8 38:13 40:12
breaking 34:2,23
bring 38:9,12
broad 40:25 41:3
Brothers 8:3
build 38:24 39:2,10
building 8:11,12 18:3 19:4,14 22:7,13,24 25:14 26:10 27:7
built 16:17 18:9 22:23 24:19 25:17 29:2,3,9 39:20 43:13
bulb 32:19
Bunkie 7:188:13
Burger 8:1 37:23
business 5:4 6:22 7:5, 7,11 9:2,4 11:15 14:18, 19 15:8,23 16:3,15 17:11,21 18:4,15,16 20:3,11 25:9 29:25 30:10,24 41:23 43:18, 23
businesses 7:25
buy 15:20
buying 22:7

## C

Cal 5:15
California 16:20
call 4:13 24:9 25:19
called 17:8 24:13 30:4, 5
calls $30: 3$ 35:13 36:12, 13

Cangelosi 5:25 6:1
canister 35:20
canopies 26:11
canopy 39:20 capabilities 19:19 capacity $36: 2437: 1$ capital 6:8,22 7:16,22 8:5,16,21
car 38:17
career 20:23
cases 41:12
cash 15:15,24
center 5:17 39:15,22
centers 14:18 15:17 28:14,15

Certified 4:24,25
cessation 10:20
chain 25:3
change 13:11 27:5,24
changing 28:11
charge 9:14
charged 9:10
check 32:15
Chevrolet 37:19
chicken 18:1 34:3 35:2
Chilli's 27:24
Christian 6:12
Chrysler 37:22
churches 28:13
City 32:10 37:3,5
claim 40:5,22
climbing 21:15
close 15:19
closing 11:10,11 12:6, 25 13:14 14:8,10
co-owners 6:24
coast 16:21
collateral 10:4,8
combined 8:7
comfortable 20:4
comments 12:2,19
14:25 15:2
commercial 7:24 19:3
commitment 9:7,11
13:5,6,8,16 14:14
committee 4:9,14
23:15 42:10
companies 25:10
37:16 38:15,20 43:12
company 7:16,21,23 8:8 11:4,13 12:3 13:13 14:17 15:15 17:8 19:24
20:15 39:3
competing 17:13
competition 17:5,7,17
compiled 11:21 12:4, 10
complete 27:17
concept 7:11
condition 13:12
conditions 9:8 12:24 14:14
congratulations 42:21
constantly 18:13 24:9 28:11,25
construction 33:25
constructs 7:24
contact 30:22
continue 29:21 31:2
contract 25:24,25 38:2
contracts 23:18 31:24
32:6,24 37:25
copies 11:11 12:1,19 14:9

Correct 22:18
cost 9:1

September 20, 2013
LEDC MEETING Index: Cottonport..Fontenot


| 23:20 26:2,5,15,18 | great 19:6 25:11 | high-rise 37:7 | Inside 37:18 |
| :---: | :---: | :---: | :---: |
| $\begin{aligned} & 28: 7,16,1929: 2333: 5, \\ & 1934: 7,14,1735: 4,12, \end{aligned}$ | ground 34:2,23 | hire 19:16 31:9 | install 15:21 26:22 |
| $25 \text { 36:6,11 37:8 38:11, }$ | Group 37:17,18,19 | hired 22:4 | 38:24 |
| $\begin{aligned} & 13 \text { 39:1,14 40:6,12,15, } \\ & 24 \text { 41:4 42:25 43:9 } \end{aligned}$ | grow 21:25 31:2 | hiring 31:20 | installation 26:1 |
| food 27:12 38:18 | growing 29:20 31:7 | hit 33:17 | installed 25:25 |
| foot $22.2035: 19$ | growth 29:15 31:23 | hold 23:5 | installers 17:1 |
| force $31: 15$ | Guam 25:2 | hoping 33:16 | installs 16:23 26:3 |
| Ford 37:20 formed 7:22 | guarantee 7:4,6 8:22 | horn 23:3 | instance 23:23 37:3 |
|  | $\begin{aligned} & 9: 5,10,18 \text { 11:8 13:6,8, } \\ & 15 \end{aligned}$ | hour 39:9,12 | institution 14:4 |
| forming 8:4 | guaranteed 10:12 | hours 11:9 | ```institutional 13:23,25 14:7``` |
| Formosa 5:8 | 32:13 | hundreds 16:25 | instruction 14:5 |
| Forty-eight 11:9 | guarantors 13:13 | hurting 30:11 | insurance 12:14 |
| forwarded 12:16 | gun 26:16 |  | intentions 20:16 |
|  | guy 30:19 |  | interest 9:14 10:12 |
| friends 23:6 | H | i.e. 13:2 | interesting 33:20 |
| front 23:25 |  | Ice 5:16 | interstate 36:19 |
| fry 18:1 | hamburger 18:2 | II 37:3,5 | introduce 4:17 |
| frying 34:3 35:2 | Hammond 32:3 | important 30:14,24 | inventory 8:19 |
| $\text { full } 12: 131: 13,1735: 3$ | handle 16:23 23:9 31:18 34:9 | impressed 42:22 | involved 16:16 |
| future 10:16,23 23:18 |  | impressive 29:14 | involvement 10:19 |
|  | $27: 1$ | in-solito 9:17 | issues 21:22 |
| G |  | incline 10:10 |  |
| game 18:7 | hard 25:15 | including 10:2 11:19 | J |
| gap 12:11 | Harry 5:2 | income 11:20 12:4 | jam 15:16 |
| gas 5:4 | heads 17:20 | increase 19:12 22:8 | Japan 25:1 |
|  | hear 6:18,20 14:24 | increased 19:7 | jeans 30:20 |
| general 14:13 | 18:20 | increasing 19:13 | job 35:20 36:5 |
| generally 11:23 | Hearing 43:24 | industry 8:8 15:7 17:25 <br> 25:8 27:12 28:24 29:25 | jobs 7:14,15 28:4 30:21 |
| Germany 25 | earsay 36:15 | 30:9 42:2 | 33:18 |
| gigs 18:12 | heavy $33: 13$ | Ineligible 10:1 | Journal 9:16 |
| give 19:15 | helicopters 35:10 | information 12:18 | Jr 5:12 |
|  | helping 14:19 | 13:10 | jump 27:14 |
| $\begin{aligned} & \text { good } 5: 11,156: 11 \\ & 19: 19 \text { 23:6 25:14 } 27: 13 \\ & 28: 931: 232: 12 \end{aligned}$ | Heritage 27:6 | initially 19:23 | June 29:6 |
|  | high 36:25 | initiative 7:89:5 |  |
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| operations 8:2 26:6 |
| :--- |
| oppose 42:20 |
| order 4:13 13:17 36:14 |
| ordered 35:5 |
| orders 18:13 |
| organization 23:25 |
| ourself 26:8 |
| overcome 42:5 |
| overnight 35:6 |
| owed 13:22 |
| owned 20:2 |
| owner 6:22 |
| owners 7:19 11:5 |
| 34:25 |


| $\mathbf{P}$ |
| :--- |

pace 15:7 17:21 18:15
package 27:19
packages 27:17
paid 10:13 11:4 32:20
paper 41:25
Parish 43:5,6
part 21:4 31:8 41:24 42:6 43:7
partner 43:16
parts 18:9,12 31:4
passes 42:20
past 10:2 21:8 33:9
pattern 40:9
Patterson 37:17
pay 32:7,14
payment 10:22
payments 10:23
Pennington 6:10,12, 19 15:1
people 16:18 19:17
23:12 30:5,6 31:9,21,25
36:10 37:24
percent 8:17,18,24
9:15 10:1,4 35:23 36:2 37:11 38:23

Percentage 37:9
perfect 40:9
performance 12:11
performed 11:22
period 10:18 11:17
permitting 26:19,20
personal 12:12
phone 23:4 25:8 30:3
Picayune 32:4
pick 23:4
picking 25:7
place 13:17 32:25
planning 22:9,10 31:1, 7,12,14,20

Plastics 5:9
plates 31:17
Plaza 37:4,5
pleasure 42:9
pocket 41:7
point 23:11 26:24 33:8, 15
Popeyes 7:25 16:5 23:23 24:12 25:2 27:4 28:9,22 33:25 34:21 39:10
pops 29:11
portions 10:21
position 9:21 10:7
potential 21:24
prepared 11:14,22
present 24:1
pretty 21:10 31:2 33:13
previously 14:2
prime 9:16
Principal 37:19
principals 6:9 13:13 14:25
principles 11:24
prior 11:9 12:6,23 13:14,19 20:14
private 28:12
pro-sign 29:3
problem 22:25 28:5
product 18:14
products 25:14
program 6:14 7:6 9:3 13:19,21 23:8 27:15 43:3
programs 29:1,3,10
project 6:6 7:8 33:4 39:17 42:7
projecting 40:22
projects 34:19 38:21
prolong 40:17
prorate 10:7
protect 12:15
protection 13:18
proud 41:23 42:6
proved 41:25
provide 11:10 14:9
prudent 7:11
public 4:22,25
purchase 19:3
purchased 8:11
pursued 40:4
pursuing 41:15
put 6:17 18:14 24:15
28:8,24 32:18,21 33:10 37:4 39:5
puts 15:16
putting 33:22 35:7,17

## Q

quarterly 11:15
Quentin 5:11
question 29:13
questions 14:22 23:15 39:25
quick 15:9,24
quorum 4:6,8

## R

Randall 9:18
Randy 6:21 7:19 8:2 18:25 19:21,25 22:22 23:20 26:2,5,15 28:7,19 29:23 33:19 34:7,17 35:4,12,25 36:6, 38:11 39:1,14 40:6,15,24 41:4 42:25 43:9
range 16:22
rate 9:15,17,24 29:15 31:3
ratio 10:5
reach 37:2
ready 23:3
real 19:3
reasoning 16:1
receivable 9:25
receivables 8:15,18 9:22 10:1
receive 15:22 30:3
recently 8:11 22:4
recommends 8:20
record 33:25 34:20
refinancing 14:1

| ```Reine 4:4 reinstated 10:25 relationship 24:4,19 27:14 34:10 relationships 16:18 38:6 remaining 12:7 remodeling 27:10,12 renege 40:18 renewal 12:14 repeat 25:22 36:15 report 12:21 reported 11:17,18 reporting 14:11 Representative 5:5 representing 5:18 reputation 25:17 requesting 7:3 8:13 require 17:24 required 9:13 14:12 requires 15:23 respond 30:16 responding 30:7 restaurant 35:3 restaurants 38:19 Retail 5:19 retainage 10:3 retained 7:15 returns 12:13 revenue 35:23 review 11:12,25 12:18 revolving 8:24 10:9,14 road 20:22 roof 26:12 room 22:5``` | Rouge 5:9,18 28:17 <br> 31:16 37:3 39:16 <br> S <br> sales 19:6,8 $21: 17$ 29:5,7 31:15 <br> salesmen 31:13 <br> satisfies 7:9 <br> scratch 43:14 <br> Screening 4:9,13 <br> secretary 5:12,22 <br> secured 9:21 <br> securing $10: 8$ <br> sell 26:1 <br> seller 36:5 <br> serve 17:22 <br> service $30: 1$ 36:22 <br> set 10:3 18:12 <br> Seth 43:1 <br> share 10:6 29:17,22 <br> sheet 11:19 12:4 <br> ship 16:14 <br> shipping $24: 2435: 6$ <br> shop 18:8 23:13 26:17 <br> showing 30:2 <br> Shreveport 5:3 <br> shutters 26:10 <br> sign 8:8 15:6 23:7 25:8 29:24 30:9,10 37:2,15, 17 43:12 <br> signage 26:12 <br> signages 7:24 <br> signed 9:11 36:5 <br> signing 29:10 <br> signs 6:8,22 7:16,22 <br> 8:4,5,21 17:9 18:3 <br> 23:19 24:24 36:9,22 | ```Simpson 5:14,15 23:16 42:15 44:5 sir 4:11 16:14 18:22 36:7 sit \(28: 21\) sitting 15:15 size 22:8 \(35: 3\) Slidell 32:5 slow 21:10 40:4 43:7 small 7:5,7 9:2,4 14:17 21:6 Society 4:21,24 son 6:23 7:20 20:2 sought 7:13 south 25:4 32:3 39:13 space \(31: 11\) spill 40:5 square 22:20 staff 8:20 11:12 14:16 start 26:20 started 19:24 20:11,18 21:15 27:2,10 29:4,6 starting 33:21 43:18 state 7:7 9:4 13:18,21 21:5,11 statement 11:20 12:5, 10 statements 11:14,21, 22 12:1,13 40:3 states 16:10,12 24:23 26:4,7 34:21 stationery 9:12 status 12:22 stay 28:3 stockholder 10:16,17 stockholders 10:22,24 11:5 stop 26:17``` | Storage 28:14 <br> stores 27:17 32:2,7 <br> Street 9:16 <br> struggled 20:18 <br> stuff 27:20,22 31:23 <br> 32:2 37:11 38:9,19 39:9 <br> subbed 16:24 <br> subject 9:6 <br> submitted 13:10 <br> Subordination 10:15 <br> subs 17:1 38:16,22 <br> subscription 12:22 <br> subsequent 13:3 <br> suggest 14:16 <br> suit 30:19 <br> suitcase 20:24 <br> support 8:14 28:23 <br> supposed 43:15 <br> survive 21:12 <br> Susan 4:20 <br> system 23:7 <br> T <br> Taco 8:1 <br> talk 18:24 <br> talking 24:5 43:2 <br> tax 12:13 <br> team 7:12 <br> telling 36:16 43:1 <br> tells 34:9 <br> ten 11:16 <br> term 10:21 11:7 23:17 <br> terminate 10:11 <br> terms 9:8 14:13 <br> Tham 4:19,20 29:12 |
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